

PRELIMINARY AGENDA CAPITAL MARKETS DAY OCTOBER 11, 2018

Welcome address

Business Unit Composites – Fibers & Materials (CFM) and Corporate Innovation (CI)

Planned topics include:

- Change in strategy: from material supplier to solutions provider
- Competitive advantage of commanding entire value chain
- Our carbon fiber value proposition today and in the future
- Roadmap for reaching profitability targets
- Unique positioning to develop value add composite solutions to our customers (incl. tour of Lightweight and Application Center)
- Customer/business partner point of view

"Show-and-tell" booths during Buffet Lunch break

Topics include developments and products from CFM, GMS and CI

Business Unit Graphite Materials & Systems (GMS) and Corporate Innovation (CI)

Planned topics include:

- Current product portfolio and market segments with special focus on market segments battery & other energy and LED
- Advantage of having a portfolio of graphite types
- Competitive advantage of commanding entire value chain
- Potential future developments and markets
- Customer/business partner point of view

Safeguarding planned profitable growth

Planned topics include:

- Levers for profitability improvement
- Improved monitoring and execution of capex projects
- Evaluation process for new growth opportunities

Thank you and farewell